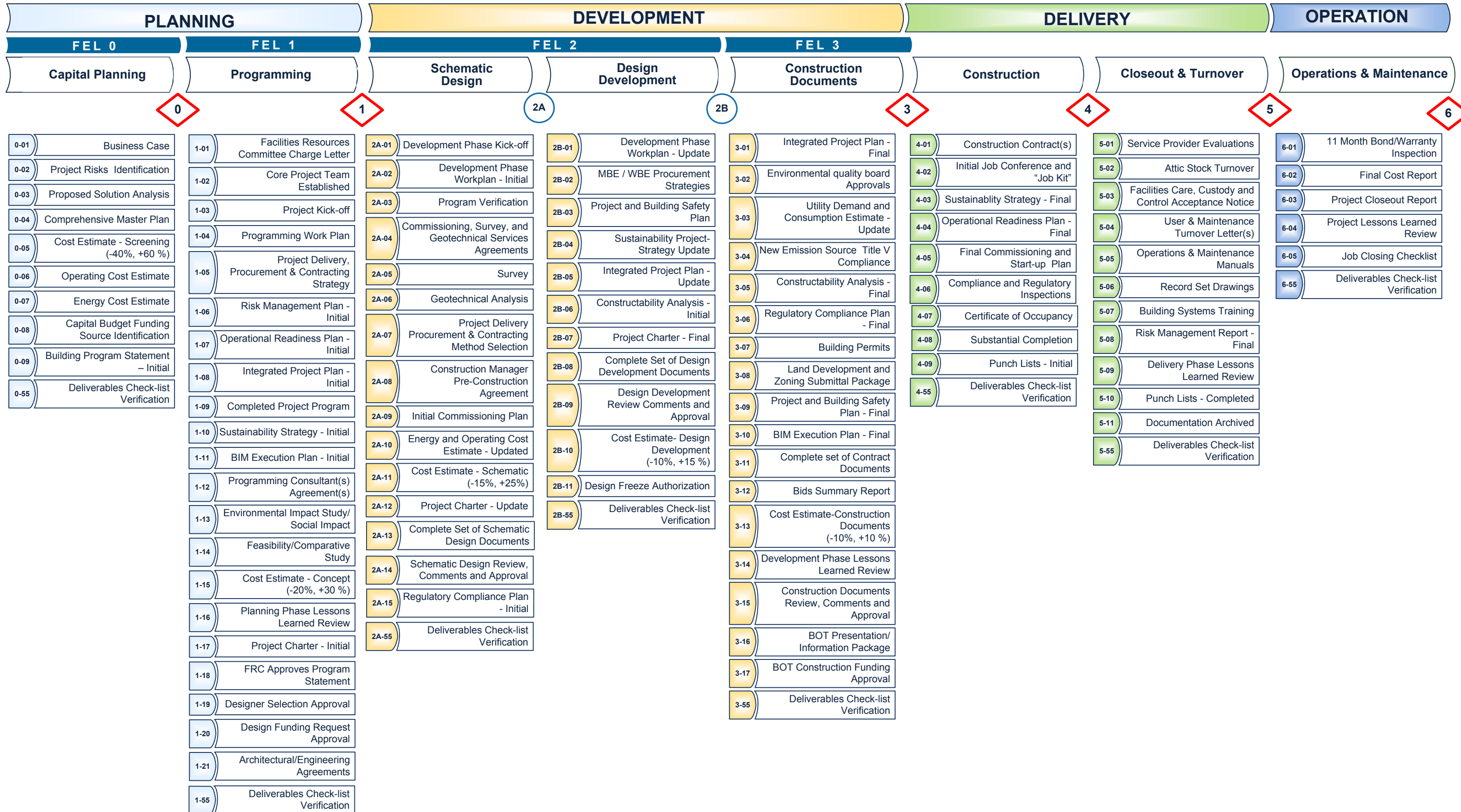
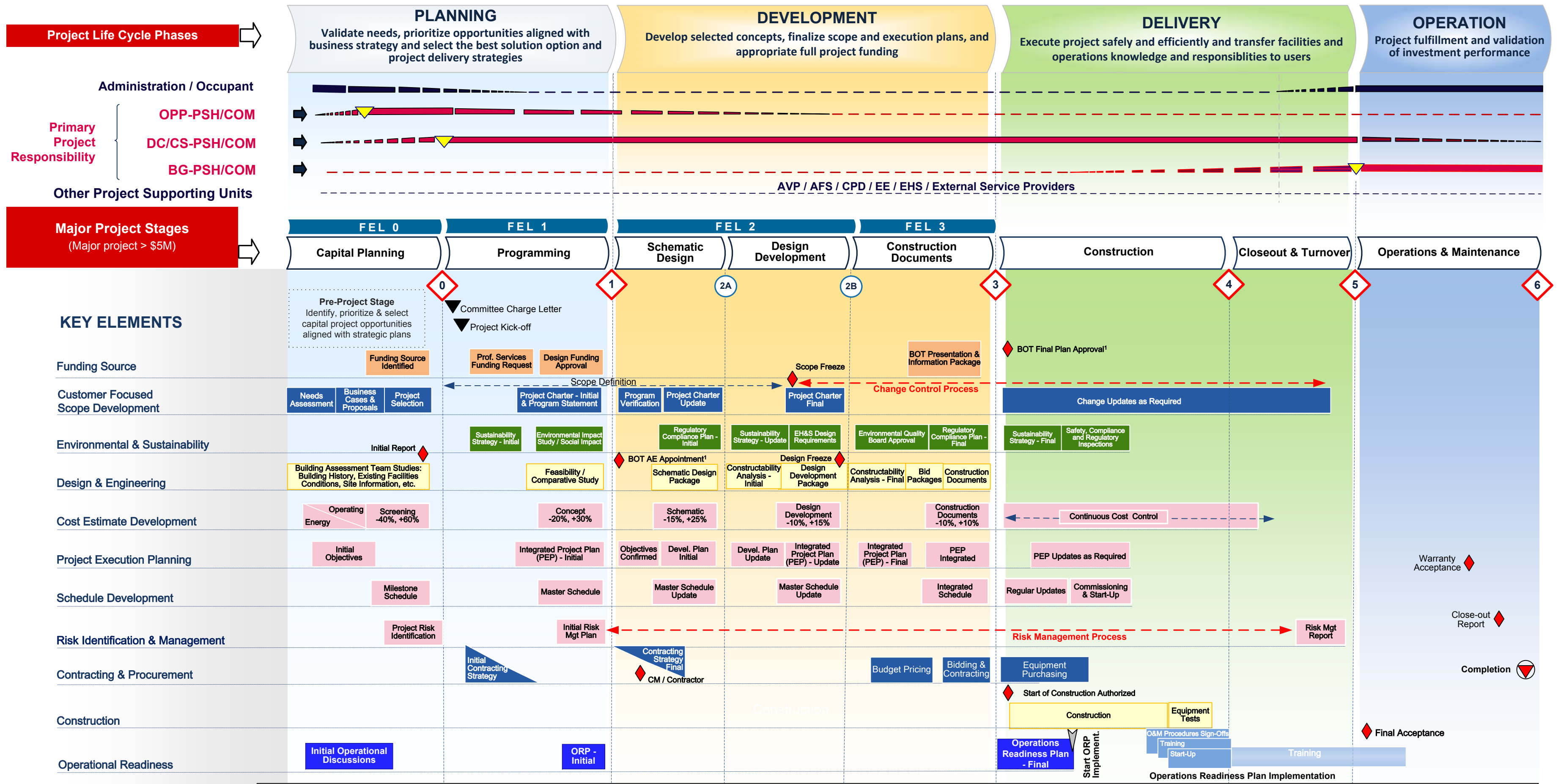


## PROJECT DELIVERABLES



## PROJECT DELIVERY SYSTEM



**Legend :**

- ◊ Major Gates
- ◻ Sub-Gates
- ▽ Leadership
- ◼ Committee Charge Letter / Project Kick-off
- ◈ Significant Milestones
- ⊙ Project Completion

AFS - Administrative and Financial Services  
 AVP - Associate Vice President  
 BG - Building & Grounds  
 BOT - Board of Trustees  
 CM - Construction Management  
 CPD - Campus Planning and Design  
 CS - Commonwealth Services  
 DC - Design & Construction  
 EE - Energy and Engineering  
 EHS - Environmental, Health and Safety  
 FEL - Front End Loading - Planning  
 FRP - Facilities Resources & Planning  
 PSH/COM - Penn State Health/College of Medicine  
 OPP - Office of Physical Plant  
 ORP - Operational Readiness Plan  
 PEP - Project Execution Plan

<sup>1</sup> BOT AE Appointment and BOT Final Plan Approval required for projects \$10M or greater